



# Greater Sierra Health Information Organization Vision

Presentation to Redwood  
MedNet

December 16, 2009



# **Project History**

- **Funding History**
- **Scope of Service History**
- **Project Budget**
- **Vendor Selection**
- **Contracting**
- **Physician Office Funding Support**
- **Project Team Development**
- **Implementation**



# Funding History

- SNMHF sought grants with support of SNMH Board and Sierra Nevada IPA
- Federal earmark (2008) - \$331,692
- Pacificare/UnitedHealth private grant (2008) - \$334,267
- Federal earmark (2009) - \$94,050



# Original Project Scope

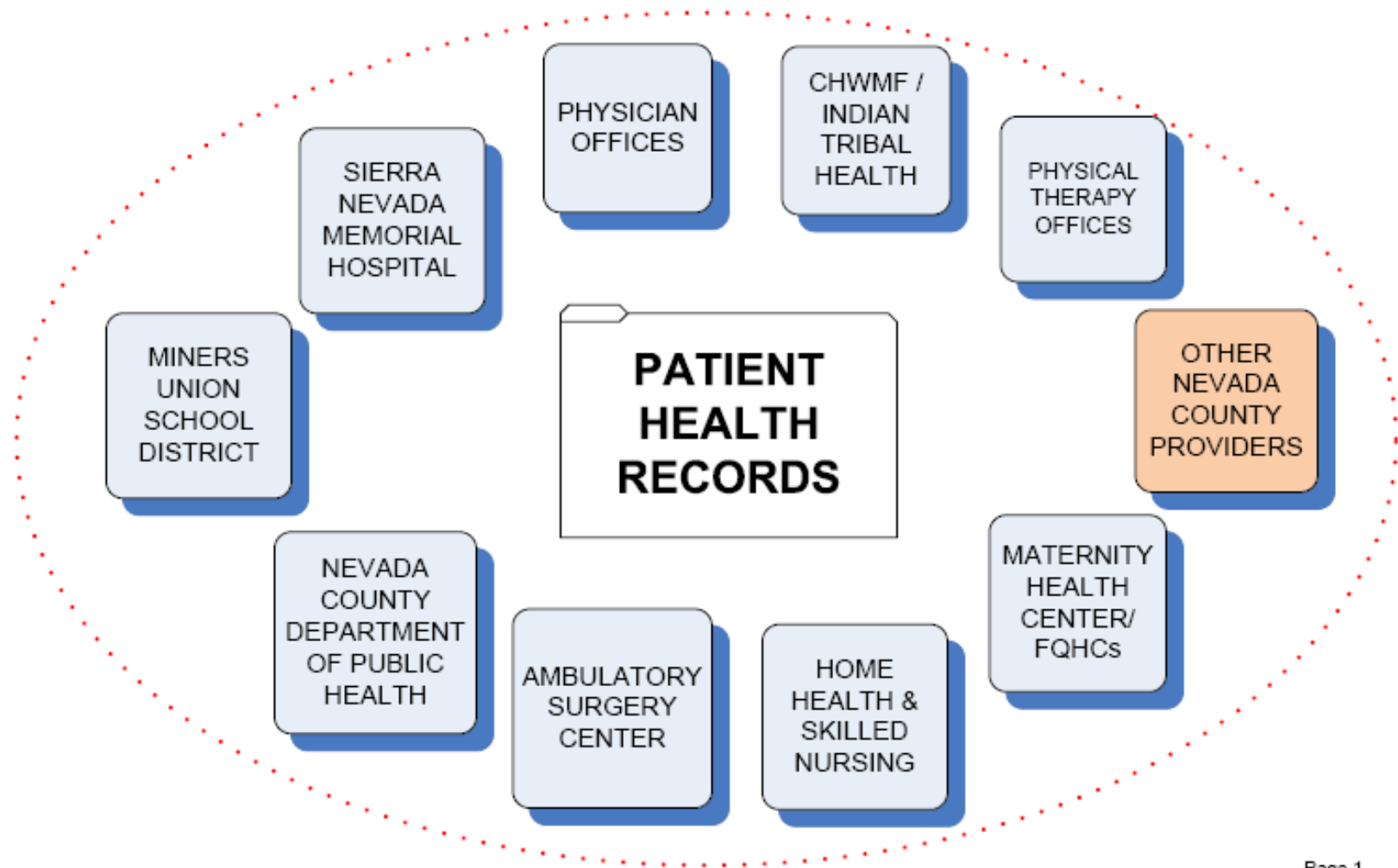
- 50 Providers, 30 Offices
- Partial Purchase of Licenses (85%)
- Build Interfaces for Hospital Laboratory & Diagnostic Imaging Reports
- Leverage CHW IT Infrastructure to Support Allscripts/MYSIS
- Provide 2 Years Laboratory Data Upon Go-Live



# Current Project Scope

- Selection of eClinicalWorks → Provide Service as an ASP (Purchase Hardware)
- Provide Training & Pre-Implementation Services (Certified Trainers)
- Include All Nevada County

# Nevada County – Entire Community





# Current Project Scope

- 80 Providers, 20-30 Offices
- Help Desk Support for Local Providers  
(Grass Valley, Nevada City)
- ASP Supporting 100-120 Providers

# Current Project Plan

## Greater Sierra Health Information Organization (GSHIO) Project Planning



7/08

6/12

### PHASE I

- Obtain Grant Funding
- Steering Committee Formed (3/08)
- Vendor Selection by Community Providers (11/08)
- Hire Project Manager (9/08)

### 2008 Planning

### PHASE II

- Develop/Sign Contract with Vendor (1/09)
- Develop/Sign Physician Participation Agreements (2/09)
- Hire & Train Analyst/ Help Desk (3/09)
- Build Interfaces (4/09)
- Implement 5 offices (12 Providers)

### PHASE III

- Implement 15 Offices (68 Providers)
- Incorporate Schools
- Planning for HIE

### PHASE I

- Obtain Grant Funding
- Steering Committee Formed (1/08)
- Vendor Selection by Community Providers (11/08)
- Hire Project Manager (9/08)

### September, 2009 Planning

### PHASE II

- CHW Capital Approval (5/09)
- Develop/Sign Contract with Vendor (10/09)
- Develop/Sign Physician Participation Agreement (10/09)
- Hire Add'l Staff (6/09)
- Train Staff (9/09)
- Hire Consultants (7/09)
- Build ASP (9/09)
- Establish Training Room (9/09)
- Implement 8 offices (25 Providers)

### PHASE III

- Build Interfaces for Quest, Meditech, ELINCS (6/10)
- Implement 16 Offices (30 Providers)
- Planning & Implement HIE (eCW offices)
- Expansion to Eastern Nevada County

### PHASE IV

- Implement 20 Offices (25 Providers)
- HIE for non-eCW offices
- Incorporate Schools
- Implement Public Health Surveillance
- Expansion to Other Counties





# Vendor Selection – Contract(s) Development

- August – October, 2008
- Community Physician and Office Staff WebDemos Held: Allscripts/eClinicalWorks (NextGen eliminated due to cost)
- October, 2008: onsite vendor demos held
- November, 2008: eClinicalWorks selected unanimously by Physicians (Guiding Principle: if physicians won't use it, it won't work)
- CHW Internal IT Review/Approval of eCW: March-May, 2009
- Contracting initiated June, 2009: CHW/eCW
- Contract signed: November, 2009
- Physician Participation Agreement Developed: October-December, 2009



# GSHIO Budget Assumptions (80 providers, 20 offices)

- **License Purchase (80 Providers ):** \$340,000
  - **Meditech data download (2 years labs, rad):** \$40,000
  - **SNMH Interface Build / Project Mgmt / Training:** \$441,600
  - **SNMH ASP:** \$228,500
  - **SNMH IT Staff:** \$252,000
  - **SNMH Staff Training:** \$12,000 (Analyst, Engineer)
  - **Physician Office Costs (License purchase):** \$60,000
- TOTAL:** \$1,374,100

## ASP Self-Supporting 2014

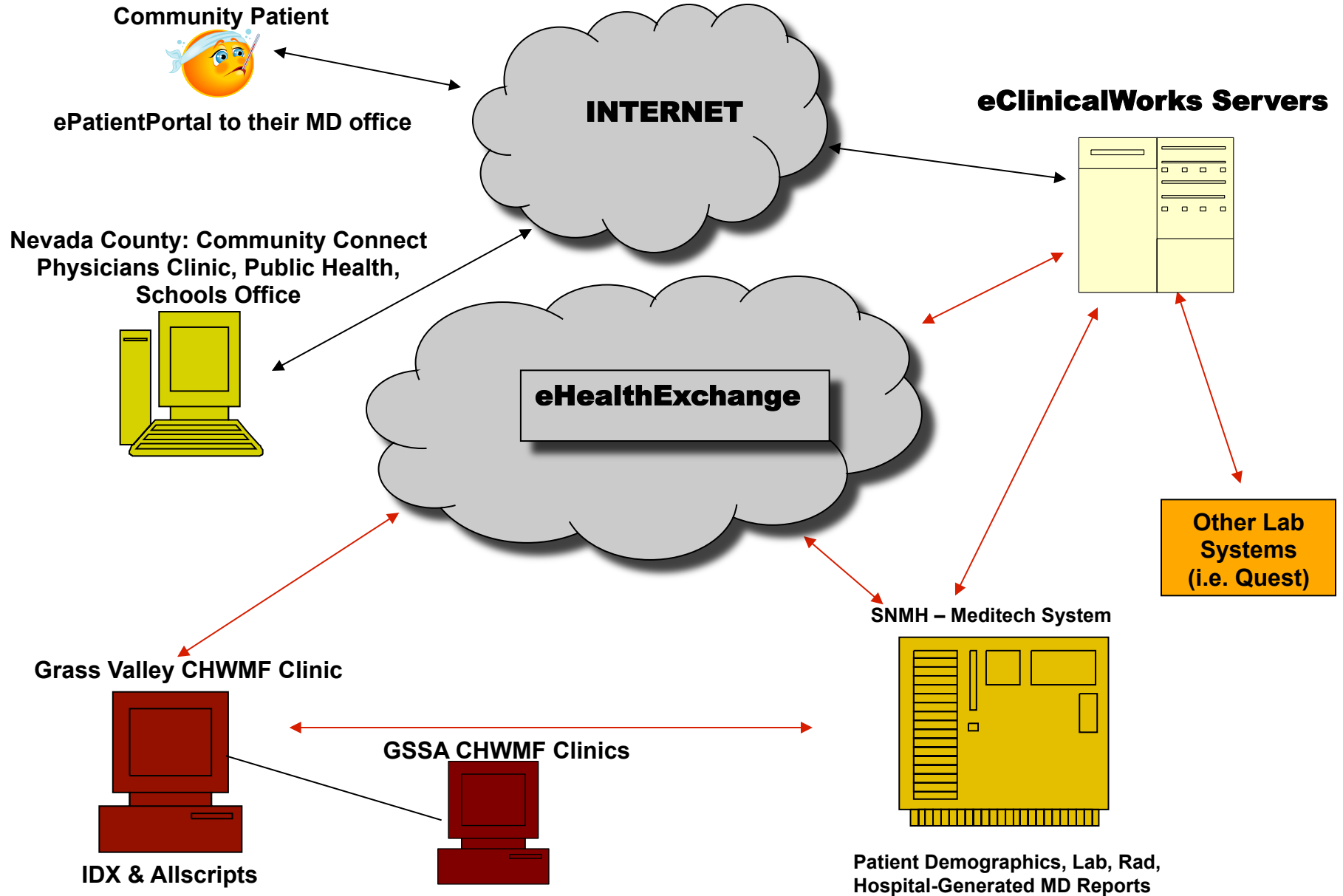
- 100 Providers
- SNMH Staff Salaries and ASP Operations



# Product Purchase Requirements

- PM/EMR
- eRX (ePrescribe)
- eBO (Report Writing – Cognos report tool)
- eHX (Data Exchange)
- Patient Portal (internet connection for patients)

# GSHIO Data Exchange





# Participant Requirements

- ASP Service Through GSHIO
- Timely License Payments to GSHIO
- Meet GSHIO Project Management Timelines
- Meet eClinicalWorks Project Management Timelines
- Commit to Staff Training (pre-implementation, post-implementation)
- Report Clinical Measures Data
- Submit Clinical and Financial Metrics Information for GSHIO Review




# Physician Office Support Provided

- Office IT Assessment
- Pre-Implementation Clinical & Financial Metrics
- Office IT Purchase Support
- Office Workflow Assessment / Revision
- Training (in-office, online)
- Database Build
- Go-Live Training
- Post-Implementation Clinical & Financial Metrics
- Clinical Measures Reporting
- Data Exchange



# Physician Funding Support

- ARRA Funds (2011-2014)
- Local Banks – Line of Credit Available
- GSHIO Leveraging Size for:
  - Clearinghouse Rate Reduction
  - Quest Lab Interface Cost Reduction
  - Local IT Vendor Support (non-eCW office related issues – monthly rate)



# GSHIO Participating Provider Estimated Costs (w 85% by GSHIO)

<b>Per Provider</b> (including NP, PA)	<b>Implementation (Year 1)</b>	<b>Annual</b>
<b>License</b>	\$750	\$1500
<b>ePrescribe / eHealthExchange / eBO (reports) / Quality Measures</b>	\$270	\$650
<b>Patient Portal</b>	\$250	\$900
<b>ASP Hosting by SNMH (includes training, server support)</b>	\$4368	\$3168
<b>Total</b>	\$5638	\$6218



### **Steering Committee**

*Comprised of Members of SNMH Medical Staff, IPA Representative and Administrative Staff of SNMH  
Mark Agness, MD – Chairman; Mike Andya, MD; Dan Bibelheimer, MD; Chris Claydon, MD; Jeff Frost, MD; Frank Lang, Jr, MD; Sharyn Turner, Coordinator of School Health Services Nevada County; Medical Director Nevada County Public Health Department (vacant); Carry Canady, SNMH CFO; Mark Freitas, SNMH IT/BUS Director; Margaret Leonard, EHR Project Manager and Margaret Metroka, SNMH IT Project Management/Data Security.*

### **SNMH Administrative Team**

*Tina Frazier – System Analyst  
Mark Freitas – Project Oversight  
Margaret Leonard – Project Manager, PM & EHR Task Force Lead  
Margaret Metroka – Technical Task Force Lead, Project Planner  
Technical Support – to be determined*

### **EHR Task Force**

**System functionality  
Data input devices  
Training & Support**

Mark Agness, MD; Dan Bibelheimer, MD; Susan Claydon; Neva Monagatti- Lake, MD; J Frank Lang, MD; John Mallery, MD; Jonathan Pierce, MD; Terry Werner, MD; Alan Wong, MD and SNMH Admin Team.\*\*  
\*\* Adding members.

### **Project Management**

**Task Force  
Billing/Collections  
Scheduling  
Training & Support**

Chris Claydon, MD; Huy Nguyen DO; Trish Harner; Madonna Lang; Ellen Nightingale; Connie Nine; Debbie Cooke; Mary Whitmore and SNMH Admin Team.

### **Technical Task Force**

**Infrastructure  
Data Security & Privacy  
Compliance  
Interfaces  
Training & Support**

Dave Alfred, Cathy Clemo, Ray Lewis, and SNMH Admin Team. \*\*  
\*\* Adding members



# Project Team

- Mark Freitas – Director, IT and Business Services, Sierra Nevada Memorial Hospital (10%)
- Margaret Leonard – EHR Project Manager (100%)
- Jann Heringer-Nelson – Application Analyst/Trainer (PM/EMR) (100%)
- HITCare Consultants – eCW Support (100%) 2009/10
- Application Analyst/Trainer (Billing) (100%) **TBD**
- Network Engineer (25%) **TBD**



# Implementation Schedule – First Offices

(# Licenses) EMR Data Migration PM Data Migration	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>Project Kick-Off / Pre-Implementation Work</b>													
Claydon	<b>XX</b>	<b>XX</b>											
NCDPH (1)		<b>XX</b>	<b>XX</b>	<b>XX</b>									
<b>Pierce</b> (1)			<b>XX</b>	<b>XX</b>	<b>XX</b>								
Mallery (3)			<b>XX</b>	<b>XX</b>	<b>XX</b>								
Boyle (1)				<b>XX</b>	<b>XX</b>	<b>XX</b>							
Lattyak (1)									<b>XX</b>	<b>XX</b>	<b>XX</b>		
Lowe/Andya (2)					<b>XX</b>	<b>XX</b>	<b>XX</b>						



# Contact Information

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